



**Early and
continuous
delivery of
valuable
software**

1



**Welcome
changing
requirements
even late in
development**

2



**Deliver working
software
frequently**

3



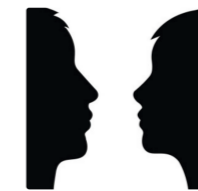
**Business people
and developers
working
together daily**

4



**Build projects
around motivated
individuals and
trust them to get
the job done**

5



**The most
effective method
of conveying
information is
face-to-face
conversation**

6

**Business people
and developers
must work together
daily throughout the
project**

**Build projects
around motivated
individuals. Give
them the
environment and
support they need,
and trust them to
get the job done**

**The most efficient
and effective
method of
conveying
information to and
within a
development team
is face-to-face
conversation**

**Our highest priority
is to satisfy the
customer through
early and
continuous delivery
of valuable software**

**Welcome changing
requirements, even
late in development.
Agile processes
harness change for
the customer's
competitive
advantage**

**Deliver working
software frequently,
from a couple of
weeks to a couple
of months, with a
preference to the
shorter timescale**

**WORKING
SOFTWARE**

**Working
software is the
primary measure
of progress**

7



**Sustainable
development:
maintain a
constant pace
indefinitely**

8



**Continuous
attention to
technical
excellence**

9

KISS
keep it simple ...

**Simplicity:
maximize the
amount of work
not done**

10



**Teams self-
organize**

11



**Teams regularly
reflect and
adjust behaviour**

12

**Simplicity — the art
of maximizing the
amount of work not
done — is essential**

**The best
architectures,
requirements, and
designs emerge
from self-organizing
teams**

**At regular intervals,
the team reflects on
how to become
more effective, then
tunes and adjusts
its behavior
accordingly**

**Working software is
the primary
measure of
progress**

**Agile processes
promote
sustainable
development. The
sponsors,
developers, and
users should be
able to maintain a
constant pace
indefinitely**

**Continuous
attention to
technical excellence
and good design
enhances agility**